

Canada is the #1 customer for 35 states



MINNESOTA

Canada is Minnesota's

#1 customer



174,200 jobs in Minnesota depend on trade & investment with Canada



Next-generation hybrid electric bus manufactured by New Flyer in St. Cloud, Minnesota

Cross-border manufacturing

New Flyer Industries Inc. is the leading manufacturer of heavy-duty transit buses in Canada and the United States with revenues of more than \$1 billion.

Based in Winnipeg, Manitoba, New Flyer maintains more than 2,150 skilled employees at 3 manufacturing facilities in Manitoba and Minnesota.

In Minnesota, the company's investments exceed \$50 million. At an 85,000 ft² Crookston facility, 294 employees handle

CONNECT TO OUR TEAM

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Unless otherwise mentioned, all trade figures are based on 2014 data in U.S. dollars. Job numbers are from a study commissioned by the Government of Canada (11/2014 release, 2013 data). U.S. Census Bureau: trade, Canada's export ranking (2/2015 release). U.S. Bureau of Economic Analysis: goods and services trade (3/2015 release, 2014 data). Services trade data not available at a sub-national level. Statistics Canada: 2012 tourism, based on combined same-day and overnight travel (5/2013 release, US\$1.00=(\$0.9996). Figures may not add up due to rounding. Produced by the Embassy of Canada in Washington, DC.

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final assembly for the Winnipeg operation. The 300,000 ft² St. Cloud facility employs 593 people.

The company relies on a seamless U.S.—Canadian border to maintain its operations and competitive edge. The company's three highly integrated plants typically supply each other with 11 southbound and six northbound trailers daily, almost exclusively at the Pembina border crossing between Manitoba and North Dakota.



Barr worked with its Dutch partner, Deltares, in Alberta, Canada to design, build, and operate a 25-meter flume to evaluate oil-sands tailings deposition methods and post-processing tailings-treatment options

Resourceful. Naturally.

Barr Engineering Co., headquartered in Minneapolis, provides engineering and environmental consulting services across the Midwest, throughout the Americas, and around the world. The company's more than 700 engineers, scientists, and technical specialists help clients to develop, manage, process, and restore natural resources.

Through decades of work with Minnesota-based mining companies, Barr developed expertise in tailings management and tailings basin engineering. This led to work in the Canadian oil sands with clients dealing with tailings management challenges. In 2010, after seeing significant growth in Canada and anticipating growth in its work for mining, fuels, and power clients there, Barr launched Barr Engineering and Environmental Science Canada, Ltd.

Today, Barr's 15-member team in Calgary assists clients across the country with environmental and engineering solutions.

OUR NUMBERS

Minnesota's foreign export markets

Minnesota-Canada trade in goods

Minnesota exports to Canada	\$5.6	billion
Minnesota imports from Canada	\$13.8	billion
Bilateral trade		

Minnesota jobs

174,200 Minnesota jobs depend on trade and investment with Canada

Minnesota-Canada tourism

The U.S. welcomes more tourists from Canada than from any other country

Minnesota visits by Canadians1	,032,000
Minnesota vacation spending by Canadians\$265	5 million

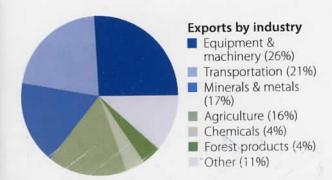
Minnesota's leading exports to Canada

Automobiles	\$441 million
Ores, slag & ash	\$328 million
Optical, medical & precision instruments	\$291 million
Beverages & alcohol	\$228 million
Iron & steel tubes, pipes & sheets	\$172 million
Animal feed & food industry residues	\$172 million
Plastics & plastic articles.	\$166 million
Iron & steel alloys & semi-finished products	\$147 million
Electric motors & generators	\$134 million
Paper & paperboard	

Minnesota's leading imports from Canada

Crude petroleum	\$7.8 billion
Natural gas & other gases	\$854 million
Plastics & plastic articles	
Live animals	\$336 million
Electricity	\$297 million
Iron & steel alloys & semi-finished products	
Motor vehicle parts	\$259 million
Cereals	\$249 million
Oil seeds	\$213 million
Fertilizers	

Minnesota
exports \$5.6 billion
to Canada annually



Canada & Minnesota:

\$19.4 billion in annual bilateral trade

Minnesota

imports \$13.8 billion

from Canada annually

Imports by industry

- Energy (65%)
- Agriculture (8%)
- Forest products (5%)
- Minerals & metals (4%)
- Equipment & machinery (4%)
- Transportation (4%)
- Other (11%)



Minnesota contributes to the world's largest trading relationship

Trade



\$759 billion in goods & services

That's an average of \$1.4 million in bilateral goods & services crossing the border every minute of every day

Production

On average,
Canadian goods sold
to the U.S. contain



25% American content

Jobs

More than

8 million U.S. jobs

depend on trade & investment with Canada

